

THE CITADEL CODE

To revere God, love my country, and be loyal to The Citadel.

To be faithful, honest, and sincere in every act and purpose and to know that honorable failure is better than success by unfairness or cheating.

7R SHUIRUP HYHU\ GXW\ ZLWK $\,$ $\,$ $\,$ $\,$ $\,$ $\,$ GHOLW\ DQG $\,$ my watchword.

To obey all orders and regulations of The Citadel and of property authority.

To refrain from intoxicants, narcotics, licentiousness, profanity, vulgarity, disorder, and anything that might subject me to reproach or censure within or without the college.

To be diligent in my academic studies and in my military training.

To do nothing inconsistent with my status as a cadet.

To take pride in my uniform and in the noble traditions of the college and never do anything that would bring discredit upon them.

To be courteous and professional in my deportment, bearing, and speech, ar to exhibit good manners on all occasions.

7R FXOWLYDWH GLJQLW\ SRLVH DuDELOLW\
7R PDNH IULHQGV ZLWK UH;QHG FXOWLYDW

To improve my mind by reading and participation in intellectual and cultural activities.

To keep my body healthy and strong by physical exercise and participation in many sports.

To be generous and helpful to others and to endeavor to restrain them from wrong doing.

7R IDFH GLvFXOWLHV ZLWK FRXUDJH DQG IRU discouraged.

7R EH ZRUWK\ RI WKH VDFUL; FHV RI P\SDUH WKH HuRUWV RI DOO ZKR WHDFK DQG DOO ZK might receive an education and to recognize my obligation to them.

To make the college better by reason of my being a cadet.

To resolve to carry its standards into my future career and to place right above gain and a reputation for integrity above power.

To remember always that the honor of being a Citadel cadet and graduate imposes upon me a corresponding obligation to live up to this code.

The foregoing code is earnestly commended to all cadets in an interpretation of the ideals of The Citadel.

(GEN. CHARLES P. SUMMERALL, USA, Ret., PRESIDENT 1931-1953)

THE GUIDON 2023-2024 THE SOUTH CAROLINA CORPS OF CADETS

WELCOME TO THE CITADEL

The Guidon is published every year as a source of information for fourth class cadets. Some is for your familiarization and situational awareness and other parts are required pieces of knowledge. All of it is useful and designed to help you be successful. Cadet recruits are encouraged to begin studying The Guidon before arriving at The Citadel.

The Guidon consists ofthree parts: general information that will help a cadet recruit become acclimated to The Citadel campus and lifestyle, required fourth-class knowledge, and practical "how to" tips on life as a knob. The cadet chain of command will test knobs on each piece of required knowledge and record the results in the tracking log in the back Toble Guidon. This log and the process associated with it will be one assessment tool that TAC (Teach, Advise, and Coach) 2 V F H U V F D Q X V H D V S D U W K H process.

The required knowledge will be presented in manageable sizes that correspond to milestones in the fourth-classmen's progression through the year. The milestones are broken down as follows: the end of Challenge Week, the end of Cadre Period, the end of ¿UVW VHPHVWHU DQG VHFRQG VHDay. The knowledge progresses from rudimentary information through more complex ideas, and culminates with the cadets becoming familiar with the Leadership 'HYHORSPHQW 3ODQ IRU 7KH &LWD into that plan as upperclassmen.

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MESSAGE FROM THE PRESIDENT

Members of The Class of 2027, Welcome.

You enter The Citadel at a time when the need for principled leadership was never greater, and I commend you for choosing the academic, physical, DQG PHQWDO FKDOOHQJHV 7KH challenges foster personal growth, and develop you in mind, body, and spirit.

Cadet life is more demanding, and more rewarding, than you imagine. Your relationships with classmates are central to success and create lifelong FRQQHFWLRQV) RUJH WKHP LPP

Integrity and hard work are required of every cadet- expect to be held to a high standard. The EHQH¿WVRIKRQHVW\DQGGLVF practicing self-respect and respect for others, you gain FRQ¿GHQFHE\OLYLQJDQKRQRU Take responsibility for your actions, and experience the rewards of putting service before self. You will leave The Citadel armed with the education and values necessary to lead in your profession and community, as our cadets and alumni have since 1842.

5 H V R X U F H V I R U \ R X U D F D G H P L emotional, and spiritual needs are at your disposal. If you are struggling, we have ways to help- The Citadel is vested in your success. Ask for assistance before a problem becomes a crisis.

The Citadel develops principled leaders for all walks of life. Embrace our tradition of excellence, and OLYH E\RXU FRUH YDOXHV RI +R

Best wishes as you commence this journey. I look forward to watching your success.

Glenn M. Walters '79

* H Q H U D O 8 6 0 & 5 H W L U H G
President

are enriched with our loyal alumni network and the opportunities that come with a Citadel band of gold.

Take this time to experiment with new activities and push yourself beyond your comfort zone. The years will go by quickly, so enjoy them and realize that the friendships you forge here will last a lifetime. In four short years, we ZLOOJDWKHU WRJHWKHU DW 0F\$ your successes and your graduation!

Dr. Sally Selden Brigadier General, SCM Provost and Dean of the College The Citadel's Honor Code is foundational to your pursuit of virtue. You are required to adhere to its tenets during you four years at The Citadel, and hopefully the balance of you life. More importantly, you are expected to move beyond the Honor Code's simple negatives (shalt not's) to a broade concept of integrity, making good on your promises, and standing up for your beliefs.

7 K H & L W D G H O ¶ V) R X U W K & O D V V Everything worthwhile in life is achieved by overcoming D G L v F X O W H [S H U L H Q F H < R X Z L C adversity by reframing stressful situations as opportunities. Ir navigating the system, you will discover character strengths time management skills, and the ability to operate - and succeed - under stress.

As a Citadel graduate, and now the Commandant of Cadets, this place will forever hold a special place in my heart My classmates helped mold me into the person I am today, could not have done it without them, and you will not be able to do it by yourself either. By design, the system cannot be completed alone. You will need the trust and support of your classmates, and be a good teammate yourself, to make it.

)ROORZHUVKLS UHSUHVHQWV MOHDGHUVKLS GHYHORSPHQW .QRE and action and earn them back as privileges. The system DOO DERXW DFKLHYLQJ D VWDQGD and regulations govern daily cadet life, and you must know understand, and follow them. Always act responsibly, treat others with respect, and hold yourself accountable for you decisions.

You chose to prove yourself – remember your purpose I am here for you.

Thomas J. Gordon

MESSAGE FROM THE REGIMENTAL COMMANDER

Class of 2027,

7 D N H D P R P H Q W D the person you are today. Think about who you were when you arrived on campus. Now, think ahead nine months and four years down the road. Who flor1e0 -1k

were yesterday. It will not be easy, there will be forks in the road along the way, and sometimes you will want to take the VKRUWFXW 7KDW ZLOO EH ZKHQ \FWIII WIII YOU take the easy path, or will you do what is right? You DUH QRW DORQH \RX KDYH SHRSO on when you need them. Do everything you can to better on DQRWKHU DQG \RX ZLOO LQ WXUQ forget the reason why you came here. When the hard day come, your why will be what gets you through.

5 H J D U G O H V V R I Z K R \ R X D U H W to come to the Citadel, this marks just the beginning of your preparation to complete the marathon. Every challenge yor face, I expect you to face it head-on. The men and wome who have paved the way for you are counting on you to car



&^(~ 9z...Ž~OE

Honor

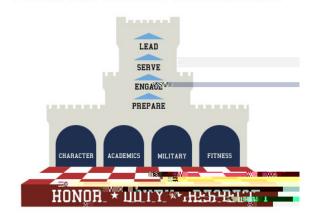
Honor preserves the moral authority and

WHDPV DQG OHDGLQJ RWKHUV 5 Hand nurturing the inherent dignity and self-worth of each individual and creating the opportunities uniquely needed for them to grow individually and contribute to the organization. This value begins with protecting basic human rights and civil liberties. In its more advanced stages, respect includes empowering members of the organization to become the best version of themselves

II. THE CADET SYSTEM

7 K H & L W D G H O V V W H P P D W X U H V F K R R O V W K H W R W D O L W \ R I R Q H ¶ V process is called the "whole person" concept. During four years as a cadet you will be developed academically, physically, militarily, morally, and ethically through a process more completely describedAirGuide for the Cadet Leader Development Progra(hDP). This guide L V D Y D L O D E O H R Q W K H Z H E V L W H / H D G H U V K L S (W K L F V 7 K H) R X U W the "prepare" stage in this process.

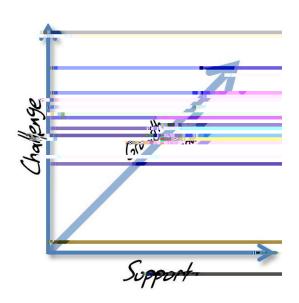
PRINCIPLED LEADER BEVELOPMENT



THE CITADEL EXCEPTION.

&•z....~‡€~ z‡} 6މ%^(•

In order for growth and development to occur, challenges in the environment must be balanced with HQYLURPHQWDO VXSSRUWV 2QH will encounter at The Citadel is the fourth class system. There are many supports available to help you meet this challenge including your cadre, classmates, and TAC. These and other supports are noted in Section VIII. They are critical to The Citadel Experience and your success in it.



7 K H 5 H J X O D W L R Q V R I 7 K H & L W I E R R N V O R F D W H G R Q W K H F R O O H J Commandant." The Blue Bookand the White Bookcan be I R X Q G X Q G H U 3 & D G H W 5 H J X O D W L F Y L H Z D Q G F H U W L ¿ F D W L R Q W H V W D O O & D G H W 5 H F U X L W V G X U L Q J W Orientation Week. The Blue Bookcovers the rules of cadet behavior. The White Bookdetails Cadet Basic Skills, Ca det Operational Procedures, and various Cadet Programs All cadets are expected to know how to access these refer H Q F H V , W Z R X O G E H E H Q H ¿ F L D O review these publications prior to their arrival. To access these documents go to https://www.citadel.edu/comman dant/cadet-regulations/

$$3^{\circ}...,|'^{\circ} = 6^{\circ} \check{Z}z... \quad 0, OE|^{\ddagger}\check{Z}|$$

All Citadel students and employees are entitled to a positive learning and working environment free from any type of sexual misconduct. The Citadel's administration has zero tolerance for any form of sexual misconduct, to include sexual harassment, sexual violence, and/or interpersona violence. In severe instances of sexual misconduct, cadet may be expelled and employees may have their employment terminated. Sexual harassment (SH) includes unwelcome sexual advances, requests for sexual favors, and other verb or physical harassment of a sexual nature in the workplace or learning environment

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Sexual harassment (SH) is unwelcome conduct of a sexual nature that may occur in person, in writing, and/or through electronic means. It is frequently a display of formal or informal power intended to demean, embarrass intimidate, or coerce a person of any gender or gende LGHQWLW\ 6+ GRHV QRW DOZD\V power and frequently is found in peer-to-peer harassment Sexual harassment may consist of repeated behaviors of DULVHIURP DVLQJOHLQFLGHQW

Sexual harassment includes, but is not limited to:

- Domestic violence
- Dating violence
- Lewd or sexually suggestive and/or explicit comments, jokes, or innuendoes
- Sexually demeaning gender-based words or gender-based comments or comments about not conforming to certain genders
- 3 H U V L V W H Q W X Q Z H O F R P H À L dates, advances, propositions, or demands of a sexual nature that are not mutually agreeable to both parties
- Questions, comments, or rumors about a person's sexuality or sexual activities
- Sexually obscene messages or spreading rumors distributed via computer, email, phone and/or on social media sites
- 6 H [X D O J U D v W L D Q G R U H [S O and/or cartoons
- Comments about or unwanted touching, fondling, patting, pinching, or deliberate brushing against a person's body

LQWLPDWH ERG\SDUWV ZLWKI These acts are commonly referred to as sexual assault.

AFFIRMATIVE CONSENT L V D Q D v U P D V decision to engage in mutually acceptable sexual activity given by clear actions or words. It is an informed decision made freely and actively by all parties who are legally able to consent.

Cadets who believe they, or someone they know, has been sexually assaulted should contact the director RI & DPSXV \$GYRFDF\ 5HVSRQVI

and operated by The Citadel. Information on the tobacco and vaping policy and be found at http://www.citadel.edu/root/images/policies/2-014-tobacco-product-free-campus-policy.pdf.

Cadets who are found in violation of any part of the tobacco and vaping policy can expect to receive GLVFLSOLQDU\ DFWLRQV LQFOXGLFRQ;QHPHQWV DQG ORVV RI UD discipline for tobacco policy violations (TVs) can be found online in the Blue Book or by contacting the Assistant Commandant for Discipline, COL Heyward Hutson at hhutson1@citadel.edu.

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The Citadel expressly prohibits the use of illegal drugs and supports only the legal use of prescription drugs. Information on the drug policy can be found at http://www.citadel.edu/root/images/policies/alcohol-and-other-drugs-policy.pdf

The Citadel randomly tests members of the Corps of Cadets for the presence of illegal drugs. Participation in mandatory drug testing is a condition of acceptance and continued enrollment as a cadet at The Citadel. A positive drug test will result in expulsion from the college. Information about cadet discipline for violation of the drug policy can be found online in the Blue Book or by contacting the Assistant Commandant for Discipline, COL Heyward Hutson at hhutson1@citadel.edu.

)RU SULYDWH DQG FRQ;GHQWLWREDFFR YDSLQJ DOFRKRO DQG SOHDVH FRQWDFW WKH 'LUHFWRUSOFRKRO DQG 'UXJ ,QIRUPDWLRQ O ORGJOLQ DW NPRGJOLQ#FLWDGHODUN &ODUN +DOOHFSRWFD DSSRLQVYLD 6N\SH = RRP RU)DFH7LPH D\$GGLWLRQDO LQIRUPDWLRQ LV DYFLWDGHO HGX URRW FDGLF

III. COLLEGE ORGANIZATION

 $\{ |z \} \sim \uparrow, | ' \sim \%z (\bullet \uparrow \sim \ddagger \bullet + \sim z \} CE$

 $7\,\text{KH}$ & LWDGHO LV RUJDQL]HG LQW the School of Engineering, the School of Humanities DQG 6RFLDO 6FLHQFHV WKH 6ZDL

by United States troops and then, during and after the

They also studied the practical sciences, including chemistry, physics, civil and military engineering, mathematics, astronomy, geology, and surveying. Among the school's early alumni, E. L. Heriot, Class of 1847, FRQGXFWHG WKH ¿UVW UDLOURDG 5LR *UDQGH 5LYHU ZKLOH 7 - \$IGHVLJQHG WKH KDUERU DQG ZKDU Oakland. California.

Students also studied infantry and artillery tactics, DQG KHOSHG WUDLQ WKH VWDWH¶V in the Mexican-American War.

$$7 \bullet \sim \&, \bullet, \dots : z < z \ddagger \} 5 \sim |\hat{z} \bullet \langle \check{Z}| \bullet,$$

When South Carolina seceded from the Union9004

Star of the West, January 9, 1861
Wappoo Cut, November 1861
James Island, June 1862
Charleston and Vicinity, July to October 1863
James Island, June 1864
7 X O L ¿ Q Q \ 'H F H P E H U
- D P H V , V O D Q G 'H F H P E H U
Williamston, May 1865

The college remained in operation throughout much

The Arsenal Armory in Columbia burned during the fall of 1865 and never reopened. The Citadel was occupied by federal troops when Union forces entered & K D U O H V W R Q L Q H D U O \ \$1 W H U Citadel alumni, who had organized the Association of Graduates in 1852, pressured the legislature to reopen the school. Although many legislators questioned the

In August of 1996, four females matriculated with the class of 2000. Two of these resigned amid allegations of hazing and harassment. The lawsuits and negative SXEOLFLW\DVVRFLDWHGZLWKWK time for the reputation and image of The Citadel and its alumni. Nancy Mace received her degree three years ODWHUEHFRPLQJWKH¿UVWIHP of Cadets. She was followed by Petra Lovetinska, who EHFDPHWKH¿UVWIHPDOHFDGHWLQWKH86\$UPHG)RUFHV:RPHQ integral part of the Corps, many occupying key positions in the cadet chain-of-command, varsity athletics, and campus organizations. They also form an important part of The Citadel's strong alumni network and have served on The Citadel Board of Visitors.

Veteran students, too, have become important contributors to The Citadel's academic life. Veterans ZHUH ¿UVW DGPLWWHG DV FLYLO %LOO DW WKH HQG RI:RUOG:DU SURJUDP ZDV HVWDEOLVKHG LQ the opportunity to complete or advance their education in an environment that understands and appreciates military service.

In 1968, The Citadel began granting graduate degrees through an evening program. The program grew until 1994, when The Citadel Board of Visitors approved the foundation of the College of Graduate and Professional Studies (now known as The Citadel Graduate College, or CGC). A coeducational institution from its conception, the CGC is now a mainstay of The & L W D G H O ¶ V D F D G H P L F H Q Y L U R Q P I J U D G X D W H G H J U H H V D Q G F H U W L ¿ I

A. Motley, Class of 1960, served as U.S. Ambassador

6
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 % ~ $\langle , \ddagger \bullet \sim \ddagger \} \sim \ddagger \bullet$ CE 3 $\langle \sim$ CE, $\} \sim \ddagger \bullet$ 7 $\bullet \sim$ 8, $\bullet \neq z \} \sim ...$

&DSWDLQ:LOOLDP) *UDKDP 86\$

ODMRU 5LFKDUG: &ROFRFN 86\$

ODMRU)UDQFLV: &DSHUV &6\$

ODMRU 3HWHU) 6WHYHQV &6\$

Major James B. White, CSA, 1861-1865

Colonel John P. Thomas, CSA, Class of 1851, 1882-1885

Brigadier General George D. Johnston, CSA, 1885-1890

Colonel Asbury Coward, CSA, Class of 1854, 1890-1908

Colonel Oliver J. Bond. SCM. Class of 1886. 1908-1931

*HQHUDO &KDUOHV 3 6XPPHUDOO 86\$ 5HW

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*HQHUDO +XJK 3 +DUULV 86\$ 5HW

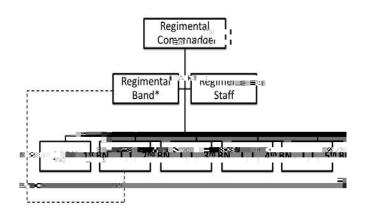
Major General James W. Duckett, SCM, Class of 1932, 1970-1974

/LHXWHQDQW *HQHUDO *HRUJH 0 6HLJQLRXV 9LFH \$GPLUDO -DPHV % 6WRFNGDOH 861 5H 0DMRU *HQHUDO -DPHV \$ *ULPVOH\ -U 86\$ /LHXWHQDQW *HQHUDO &ODXGLXV (:DWWV ,, 0DMRU *HQHUDO -RKQ 6 *ULQDOGV 860& 5H /LHXWHQDQW *HQHUDO -RKQ : 5RVD 86\$) 5H *HQHUDO *OHQQ 0 :DOWHUV 860Rresenth W &OI

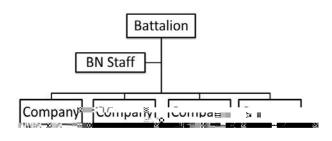
V. THE CORPS OF CADETS

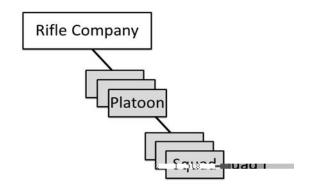
7 K H 6 & & & FRQVWLWXWHV D UF is commanded by a Cadet Colonel with the direct supervision and advice of the Commandant and the TACs. 8 Q G H U W K H & D G H W & R O R Q H O ¶ V F I % D Q G D Q G ¿ Y H E D W W D O L R Q V % 1 commanded by a Cadet Lieutenant Colonel who is in F K D U J H R I R Q H R I W K H ¿ Y H E D U U D I billeted. The Companies (CO) housed in each battalion are commanded by a Cadet Captain. The Company is the basic administrative unit to which the new cadet will be assigned. Each Company is divided into three platoons, each one under the supervision of a Cadet Second Lieutenant. The platoons are further subdivided into three squads headed by a Cadet Sergeant. The squads are the smallest units within the Corps.

CORPS ORGANIZATION



*Although operationally a regimental asset, The 5 H J L P H Q W D O % D Q G L V D G P L Q L V \ Battalion.





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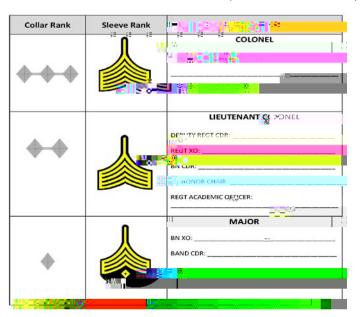
The Citadel uniform is symbolic of an institution that has maintained an enviable standing in the military and scholastic circles around the nation XUWK &ODFDGHWVZLOOLPPHGLDWHO\EHWEWRZHDUWKHXQLIRUPDQGWKDWDWDOOWLPHV

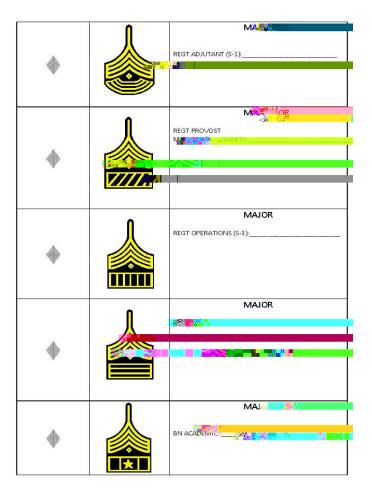
Badges, ribbons, and medals are awarded to

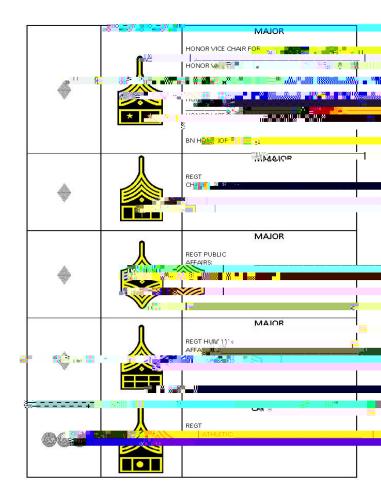
&z}~• 5z‡,, ,‡Œ,€‡,z

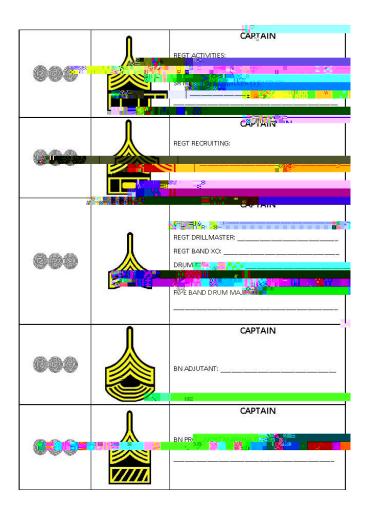
NOTE: The collar insignia is worn on the right collar of the duty uniform. A FDGHW UDQN SDWFK ZLOO EH ZRUQ RQ WKH 6WDu LQVLJQLD LV ZRUQ RQ ERWK FROODUV both the dress and full dress uniform.

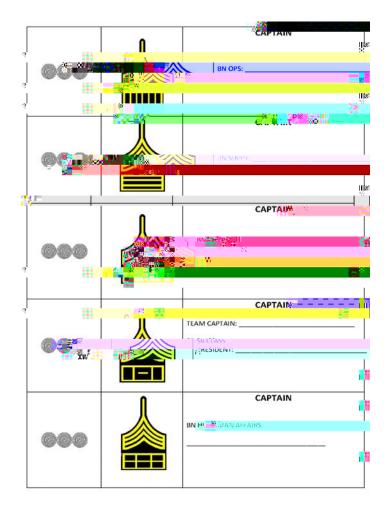
\$'',7,21\$/ 127(6)RXUWK &ODVV &DGHWV DU insignias and must know by name their own chain of command, e.g. only the 6TXDG &RUSRUDO 6TXDG /HDGHU 3ODWRRQJHDQW 6XSSO\ 6HUJHDQW &2 ([HFXWLYH 2v%1 &RPPDQG 6HUJHDQW 0DMRU &60 %1;26HUJHDQW 0DMRU 5&60 5(*7;2 'HSXW\) 5(*7

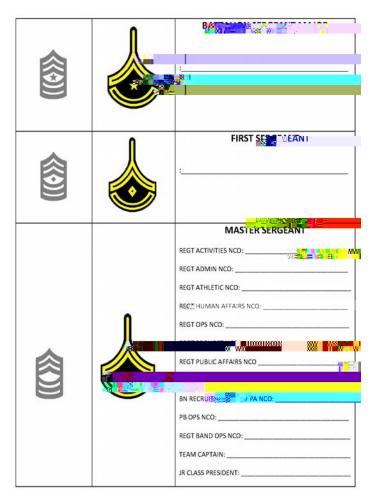


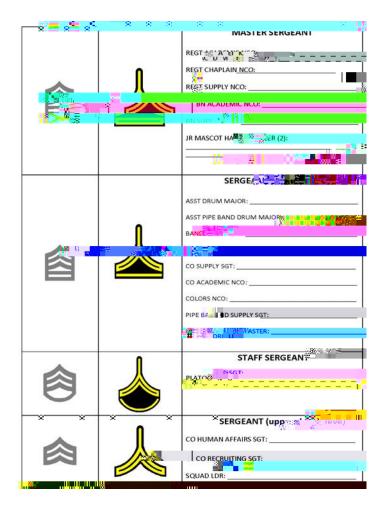


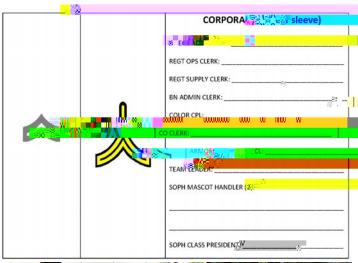






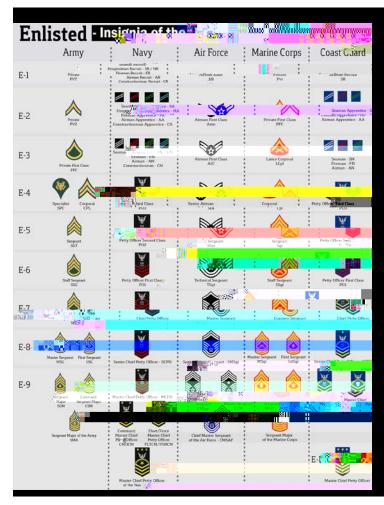












VI. CUSTOMS AND TRADITIONS

The customs of the Corps are the outward

government. Outside the old Citadel on Marion Square was a stack of cannon balls. To serve as a link between the old Citadel and the Greater Citadel, as well as representing the artillery, one of the two original courses of military instruction, a stack of cannon balls is located on the bottom of the shank. Adopted as a part of The Citadel ring,

they bind the new college with the spirit and tradition of the old.

2 Q WKH OHIW VKDQN RI WKH U wreath, and a 30-caliber bullet. Upon closer observation, an oak leaf is seen in the background of the muzzle of WKH ULÄH DQG E\ WKH WLS RI WK \$OWKRXJK GLVFXOW WR GLVFHUQ PRVW SRZHUIXO PRWLIV RI WKH U tree and its characteristic attributes of strength and

endurance. Of equal importance in a world torn by perpetual military FRQÀLFWV WKH FRQFHS blessed by peace, represented by the laurel and the wreath respectively. By means of these symbols, the ideals and concepts upon which The Citadel was founded and has endured are SUHVHQWHG DUWLVWLFD

30-caliber bullet symbolize the infantry, the other original department of military science at the college. Since duty

An interesting tradition that has evolved in FRQQHFWLRQ ZLWK WKH ULQJ LV which cadets as distinguished from alumni wear it. Since cadets are eligible to wear rings upon becoming DFDGHPLF ¿UVW FODVV FDGHWV W numerals facing toward the wearer. After graduation exercises, however, the rings are turned about. In 1940, WKH 5LQJ &RPPLWWHHV RI WKH FO standardized The Citadel ring and approved by those classes. Standardization brings two distinct advantages.)LUVW LW PDNHV 7KH &LWDGHO UI all graduating classes wear the same type of ring, and

Adjutant General authorizes and entitles The Citadel to carry on its colors a gray streamer embroidered in silver bearing the inscription "Confederate States Army" and a gray streamer embroidered in blue for the each of the following engagements.

Star of the West January 9, 1861
Wappoo Cut November 1861
James Island June 1862
Charleston and Vicinity July to October 1863
James Island June 1864
7 X O L ¿ Q Q \ 'H F H P E H U
- D P H V , V O D Q G 'H F H P E H U
Williamston May 1, 1865.

) ... z € Œ

*DUULVRQ)ODJ IHHW; IHHW DQG VSHFL;HG LPSRUWDQW R 3RVW)ODJ IHHW; IHHW IF 6WRUP)ODJ IHHW; IHHW X windy weather

7 K H U H J L P H Q W F D U U L H V W K U H H as the national, state, and regimental colors or standards.

7•~ 5~} 6^Ž•• &z<^...,¾%zL)J.5፟≥€^

 3 % L J $\,5$ H G $^{'}$ L V $\,$ W K H $\,$ R v F L D O $\,$ V S L U Corps of Cadets and has been associated with the college since the beginning of the Civil War. In the weeks following South Carolinas withdrawal from the Union $^{'}$ H F H P E H U $\,$ W K H $\,$ F L W L $\,$] H Q U \ 3 V H F H V V L R Q $\,$ A D J V $^{'}$ W K U R X J K R X W W of the Vincent family presented one such banner -- a red

VII. CAMPUS BUILDINGS AND MONUMENTS

\$ U F K LThe Vitadel Archives were founded in 1966 when General Mark W. Clark donated his personal

Byrd Hall is the Chemistry and Geology building, DQGLVQDPHGIRU&RORQHO50 served as head of the Chemistry Department from 1945 to 1956 and as academic dean from 1956 to 1966. It houses FODVVURRPVRVFHVODERUDWRU professors. It also contains a 175-seat auditorium named in honor of Colonel Samuel A. Wideman, Class of 1929, who was head of the Chemistry Department from 1956 to 1968.

Capers Hall was named in honor of two brothers: Brigadier General Ellison Capers, C.S.A., Citadel, Class of 1857 and former Chancellor of the University of the 6 R X W K D Q G 0 D M R U) U D Q F L V : & D The Citadel from 1852 to 1859. It housed classrooms, and R v F H V I R U (Q J O L V K L Q F O X G L Q J) History, Modern Languages, Political Science, Education, Criminal Justice, and Psychology Departments. Cadet artwork was exhibited throughout the building. The south wing of Capers Hall was dedicated to the memory of Mr. 5 R G Q H \ : L O O L D P V D W W K H U H T X H V Citadel benefactress. Capers is currently undergoing reconstruction, and it is estimated that it will reopen in late 2023.

Career Center

and more. The Career Center supports the development RIDQ HuHFWLYH MRE VHDUFK V career-planning timeline which, when followed, leads to preparation for gainful employment by the time of graduation, or securing a competitive admission to graduate school at the time of graduation.

& R Z D U GwasDopeoed in 1991 and is named for Colonel Asbury Coward, C.S.A., Class of 1854. It is located behind Padgett-Thomas Barracks and RYHUORRNV WKH \$VKOH\ 5LYHU plus rehearsal rooms for the Band, Bagpipes, and &KRUDOH DUH ORFDWHG RQ WKH

Daniel Library was constructed in 1960 and is named in honor of the late Charles E. Daniel, Class RI DQG WKH ODWH 5 + XJK

and extensive laboratories. Grimsley Hall provides a modern and complete educational environment among the best available in the Southeast.

7 K H + R O O L G D \ \$ O X P Q L & H Q W H U is John M.J. Holliday, Class of 1936 who served on the Board of Visitors for more than 30 years. The Holliday Alumni Center houses alumni and fund-raising organizations for The Citadel as well as a visitor's center, catering kitchen, banquet hall, and two courtyards. Each graduating class will have their senior dinner in the Courvoisie Banquet Hall and be introduced to the Alumni Network. The hall is named for Lieutenant Colonel T. Nugent Courvoisie (also known as "The Boo"), Class of 1938, who served as Assistant Commandant from 1961-1968. The Alumni & H Q W H U D O V R K R X V H V 7 K H & L W D G organization created to secure, manage, and steward philanthropic support for the college.

Jenkins Hall, which is situated next to Thompson Hall, voisie & H]âÎ 0 \$ E€`` D Q R `0 7R

the Class of 1945) had the opportunity to purchase a window as a lasting memorial to its members. The chancel window, located behind the altar, was dedicated in 1942 as a memorial to all Citadel cadets and graduates who have given their lives for their country. The facade and transept windows are made up of smaller "medallions" provided by families and friends of those they commemorate. Only Citadel cadets, along with a few distinguished faculty DOG VWDu DUH VR KRORUHG 7 K H UHSUHVHQWV WKH SHUVRQ LW FRPP above the main altar also memorializes The Citadel's patriot dead. St. Alban's Episcopal Chapel occupies the north transept. The inscription adorning the front of the &KDSHO UHDGV 35HPHPEHU 1RZ 7K\ Thy Youth." This exhortation from Ecclesiastes 12:1 sets the spiritual tone for cadets at The Citadel.

which strikes every quarter-hour. At 90 feet high, the Bell Tower is one of the tallest structures on campus, topping the Chapel by 35 feet. In 2007, a columbarium which houses the ashes of deceased Citadel alumni was added to the tower through the generosity of the Class of 1957.

$$\$ \bullet \bullet \dots \sim \bullet, |)z|, \dots, \bullet, \sim OE$$

\$ O W P D Q \$ W K O laddlete Fit to Holbin World U Hagood Stadium, was dedicated in October 2001 and made possible by a gift from the Altman family in

- R K Q V R Q + D J R RsGnander Dog Brigarier General Johnson Hagood, Class of 1847, who was chair of the Board of Visitors from 1877 to 1898. Originally ¿ Q L V K H G L Q L W K D G D V H D W Today it is under renovation and currently seats 11,500 with plans to build more. All home football games are played in this stadium, in which the Corps of Cadets has a special seating section.

0 D V F R W 0 R Q X P H Q W- A long line of bulldoned served The Citadel as mascots. There is a memorial to their service located at left side of Johnson Hagood Stadium on Hagood Avenue. The Class of 1968 "Big

Watts Barracks (4th BN) was built in 1996 as part of a long-range program to update cadet living quarters. This new barracks is named for Lieutenant General Claudius E. Watts III, Class of 1958, who served as The Citadel President from 1989-1996.

Stevens Barracks (5th BN) is the last of the original barracks. Because the rapidly expanding enrollment of

7 KSeraph 0 R Q X P H Q W is a memorial consisting of relics from the H.M.S. Seraph, including the periscope and a forward torpedo loading hatch. Both the U.S. and % U L W L V K À D J V À \ I U R P W K H V W U X F English submarine was placed under the command of D Q \$ P H U L F D Q Q D Y D O R V F H U I R U D World War II. It is the only shore installation in the U.S. S H U P L W W H G W R À \ W K H 5 R \ D O 1 D

7 K Star of The West 0 R Q X P H Q W is dedicated t W K H P H P R U \ R I W K H F D G H W V Z K R West in 1861 and to all Citadel cadets and graduates who have died in defense of their country. Inscribed on the monument are the names of those cadets who have annually won the Star of the West Medal for individual

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On the parade ground, there are monuments dedicated to each of the four services. They are a 0 D U L Q H $\,$ / D Q G L Q J $\,$ F U D I W $\,$ / 9 7 + 7 D Q N $\,$ 0 \$ D Q \$ U P \ P L V V L O H $\,$ & R U

VIII. CADET SUPPORT SERVICES

7 \$ & 2 v F H U V D QEach on and battalion L V D V V L J Q H G D Q H [S H U L H Q F H G F F R P P L V V L R Q H G R v F H U D V D ³ 7 \$ & "teach, advise, and coach" cadets as they develop as principled leaders, and are the primary integrators of a cadet's leadership development. They also perform a series of functions to connect cadets to the resources they need to be successful.

& R P S D Q \ \$ GEAthVcRdet company is assigned D V S H F L D O O \ F K R V H Q P H P E H U R who works closely with the Company TACs and the cadet chain-of-command (primarily the Company \$ F D G H P L F 2 v F H U W R H Q V X U H W K D requirements are compatible and that cadets are aware of academic resources and services available to them on the campus.

&DGHW \$FDGHPLFK DVF\$HFDGHPLF 2 v promotes academic excellence by mentoring and advising cadets in their company and battalion concerning academic performance at The Citadel. These cadets monitor the class absence system as well as the academics of all cadets in the company and battalion, focusing on freshmen, sophomores, and cadets on DFDGHPLF SUREDWLRQ , Q DGGLW with the chain of command to establish an environment conducive to studying and learning by: enforcing the UXOHV DQG JXLGHOLQHV RI (YHQLPRGHOLQJH[HPSODU\VWXG\DFDGHDFDGHPLF TXHVWLRQV DV ZHOO DV an opportunity for cadets, (especially freshmen) to

understand academic policies and guidelines as well DV DFDGHPLF DQG FROOHJH UHVR coordinate job functions/duties with the TACs through HPDLO RU IUHTXHQW PHHWLQJV) DXWRQRP\ WKH \$FDGHPLF 2vFHU U 3URYRVW IRU \$FDGHPLF \$uDLUV E exercise independent judgment when making decisions DQG WR PDLQWDLQ FRQ; GHQWLDOI 7KH 6WXGHQW 6XFFHXOVID GHQWLDOI area tutoring, academic coaching, math lab, writing lab, and public speaking lab, It also provides services

7 K H 6 W X G H Q W 6 X F F Hphb Wide& Islu@jeteth U area tutoring, academic coaching, math lab, writing lab, and public speaking lab. It also provides services for student athletes and students with disabilities. A computer lab and printing services are available to all V W X G H Q W V) R U I X U W K H U L Q I R U P D Center services and how to make an appointment, see the webpage at https://www.citadel.edu/ssc/.

webpage a105 Td [(ar0TD (services)0.5 (H-US).)SudentsA

hotline. Cadets are encouraged to access these services for personal concerns such as stress and anxiety, GHSUHVVLRQ DQG UHODWLRQVKL information, visit the Counseling Center web page at http://www.citadel.edu/root/counselingcenter, visit the &RXQVHOLQJ &HQWHU DW 5LFk the Bond Hall, or call 843-953-6799. Cadets can also contact My Group directly for telehealth counseling and hotline support at their web page at https://www.mygroup.com/services/eap/student-assistance-program/, or call 800-633-3353.

7 K H 2 P E X G V S H U V R Q 2 V F H D W 7 K H neutral party who helps Citadel cadets, CGC students, S D U H Q W V R I F D G H W V D Q G V W X G H C G L V S X W H V D Q G F R Q F H U Q V L Q I R U When possible, the ombudsperson will work to settle grievances and seek solutions to problems outside the college's formal problem resolution systems. In general W H U P V W K H 2 P E X G V S H U V R Q 2 V F H opportunity to safely share issues and discover as many possible resolution paths as possible. As such, the J U H D W H V W E H Q H ; W V W H Q G W R E H these services in the early stages of a growing issue.) R U P R U H L Q I R U P D W L R Q R U W R E contact anyone of The Citadel's Ombudspersons:

- MAJ Shamus Gillen, 953-7698, Holliday Alumni & H Q W H U & \$\$\$ 2 v F H V
- Dr. Lee Westberry, 953-5188, 237 Bond Hall
- &RO -RKQ \$ 5RELQVRQ -U Hall

7 K H & D P S X V \$ O F R K R O D Q G 2 W K H U & H Q W H U & D Q G provides alcohol, tobacco, and other drug misuse prevention services and programs. \$ O O V H U Y L F H V D Q G S U R J U D P V D U R Q H V H U Y L F H V D U H S U L Y D W H D Q G information, visit the CADIC web page at http://www.citadel.edu/root/cadic or visit CADIC in Mark Clark Hall, 5 R R P D E R Y H 6 W D U E X F N V) R U you can email the director at kmodglin@citadel.edu or cadic@citadel.edu or you can call/text him at 843-813-6326.

&DPSXV \$GYRFDF\ 5HVSRQVH I & \$5 (provides programs to cadets on matters relating to sexual assault, sexual harassment, relationship issues, DQG E\VWDQGHU LQWHUYHQWLRQ director and advocate is on call 24/7 to support cadets who believe they, or someone they know, has been sexually assaulted, harrassed, or a victim of interpersonal violence. Advocacy services include information and options for reporting, medical care, counseling, and RQ FDPSXV PRGL;FDWLRQV LI DSSFODLPDQWV WKURXJKRXW WKH DGPRUH LQIRUPDWLRQ FDOO page at http://www.citadel.edu/care.

Multicultural Student Services works to ensure that educational equity for all students is achieved and that an environment that appreciates cultural and diversity exists DW 7KH &LWDGHO)XUWKHU LQIRU

GHYHORS SULQFLSOHG OHDGHUV

7 K H & D U H Hedducate \text{\text{CaMdletrol}} powers students to become active participants in their professional success starting their freshmen year. The Career Center uses development, training and resources to enable students to create and execute a career plan. It is located by Bastin Hall at the corner of Huger Street and Hagood Avenue. The physical address is 573 Huger Street. Visit citadel.edu/career for more information and start career planning today.

Public Speaking Lab helps cadets and others in The & L W D G H O F R P P X Q L W \ O H D U Q W R and clarity, gaining skills that will serve them well throughout their lives. Coaching and video equipment is available to assist those wanting to improve their public speaking skills and the materials they use in presentations. The lab is located in 365 Bond Hall. The lab also sponsors The El Cid Toastdawgs, The Citadel's public speaking club. Visit www.citadel.edu/psl for more information.

& R P P X Q L F D W L R Q V 6 X S S R U W 6 H Bond Hall, room 253. You may contact Communications by calling 953-TELE (8353) or sending email to telecom@citadel.edu.

Bulldog Alert LV 7 KH & LWDGHO¶V (PHUJI System. This communication tool provides for rapid QRWL; FDWLRQ WKURXJK WH[W PH mail or email — or a combination of those — indicating a campus crisis or emergency. Cadets can enter their information for Bulldog Alert by logging into Lesesne Gateway and navigating to the Student Tab to update WKHLU SHUVRQDO LQIRUPDWLRQ

receive text messages from Bulldog Alert, please note that your cell phone provider may require you to accept the message and agree to any cost charged by your cell provider.

- 2 Q & D O O & K D S O D L Q 843-953-HOPE (4
- » & K D S O D L Q W R W K H & L W D G H O [Activities - Ch, Lt Col Aaron Meadows
- » \$VVRFLDWH & KODN,SONLDDLADQV Joseé, DQG &K /W 6WHSKHQ 5XWOD

6 X P P H U D O O & K D S H O 843-953-5049

6W \$OEDQ¶V \$QJOLFDQ &DPSXV 0L 7KH 5HYHUHQG 5RE 6WXUG\ 0DUN &ODUN +DOO 5RRP

&DWKROLF &DPSXV 0LQLVWU\)U 5HQDXUG :HVW DQG 0U 7RQ\ /LF| 0DUN &ODUN +DOO 5RRP

Additional campus ministers are available through the $\& KDSODLQ \P V 2 vFH DW$

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7KH & LWDGHOO% R B WW W W R RUG WKH , 0DUN & ODUN + DOO R u HUV WH[WE of gifts and souvenir merchandise. Contact 843-953-5110

7 K H & L W D G H O OODRURNDHWMHSGO DRFCH W K H of Mark Clark Hall, is a convenient place to purchase ready to eat sandwiches, hotdogs, pizza, snacks, and G U L Q N V \$ G G L W L R Q D O O \ W K H 0 D convenience items, and over the counter medications.

7 K H % D U E H U 6 K R S is located in Mark Clark) O R R U 7 K H S U R I H V V L R Q D O V W E F D G H W V F L Y L O L D Q V W X G H Q W V I S X E O L F 1 R D S S R L Q W P H Q W V D U I information call 843-953-7467 (SHOP).

7 K H / D X Q G U \ 'U \ar & Oodalto dQbbe Q0nbb

7 K H 3 R V W 2 v F H L V O R F D W H G R Q W K Hall and provides a full range of mailing services to the college and surrounding community.

7 K H 7 D L O RsUlocated R can Courvoisie Avenue between the Cadet Store and Laundry facilities. . 6 H U Y L F H V D U H D Y D L O D E O H W R D civilian professionals who need full service tailoring and alterations on both military uniforms and civilian clothing. Most services can be done within 5 business days. Contact 843-953-5076 for more information.

7KH 7RPP\ % + XQWHIS IOSCADECE HORW 6WKH \$VKOH\ 5LYHU VLGH RI FDPS on the corner of Hammond Avenue and Courvoisie Avenue. The Cadet Store sells shoes, boots, clothing, accessories, convenience items and other cadet items.

7 K H & D @ Mo Mind Won as the Munnerlyn Snack Bar, is located at the north end of Mark Clark Hall on the corner RI W K H \$ Y H Q X H RI 5 H P H P E U D Q F H E features convenient dining options for the entire Citadel FRPPXQLW\ LQFOXGLQJ & KLFN) LOVDODGV VRXS DQG EUHDNIDVW RUDUH DOORZHG LQ WKH .QRE \$OOH during formations, drill periods, meals, and evening study periods.

9HQGLQJ PDFKLQHV can be found throu-FDPSXV DQG DUH DYDLODEOH WF vending machines are provided at the Cadet Store. 7 K H & L W D G H O 2 Q H & D U G L V W K H If that functions mainly as a campus debit card with two accounts. The restricted account can be used to purchase books, school supplies, the original uniform issue from the Cadet Store, and other required uniform items and haircuts.

The open account on the OneCard can be loaded with additional funds for use at campus facilities. It is mainly used to purchase food, drinks, and other non-required items that cannot be purchased with the restricted account. To add funds to the open account, go to Lesesne Gateway and navigate to Campus Center.

7KH 2QH&DUĞ RVFH LV ÖRFDWHO

IX. ATHI FTICS

The Citadel provides opportunities for all students to participate in sports. Cadets who take advantage of thes RSSRUWXQLWLHV HQKDQFH WKHLU character development pillars.

1 & \$ \$ z • • ... ~ • , | Œ

7KH &LWDGHO RuHUV YDUVLW\ Women) that compete in NCAA Division I and are members RI WKH 6RXWKHUQ &RQIHUHQFH 6 R Cheerleading as a quality club level program that supports ou varsity teams. Varsity Athletes are often referred to as Corps Squad.

Men's Sports :RPHQ¶V 6SRUW

Baseball Cross Country

Baskethall Golf

5 L À H &URVV &RXQWU\) R R W E D O O 6RFFHU

51 À H 7UDFN DQG)LHOG

Tennis

Volleyball

7UDFN DQG)LHOG

Wrestling

,QGRRU 2XWGRRU

Quick Facts

School Colors: Blue andWhite

Mascot: Spike Live Mascot: "G3" Nickname: Bulldogs

More information can be found at: www.citadelsports.com

7KBXUSRVH RI WKH ,&5\$ SURJ and promote safe and healthful means for competition, HIHUFLVH SK\VLFDO ¿WQHVV DQC

X. CADET ACTIVITIES AND ORGANIZATIONS

Apart from the military and educational duties that cadets must participate in daily, extracurricular activities and organizations exist to suit the needs of every cadet. Although some of these organizations are reserved for upper-class cadets, others for those with high grade-SRLQWDYHUDJHVDQGRWKHUVIR there are a multitude of activities that the new cadet may participate in to diversify and enrich each cadet's experience at The Citadel.

$$0 z f^{\cdot} (: \sim \sim,, \sim \ddagger) CE$$

Parents' Day is held in October. This weekend marks the end of the freshman Cadre Training Period. 4th & O D V V F D G H W V D U H S U R P R W H G I L and accepted into the Corps of Cadets. Seniors, 1st Class Cadets, who are academically eligible, receive their class rings. Parents' Day includes open barracks where family and friends can visit in cadet rooms, a S H U I R U P D Q F H E \ W K H 3 L S H % D Q G 5 H J L P H Q W D O % D Q G F R Q F H U W D Q of all cadet parents. Lunch is available for the cadets, their families and other guests followed Ou8(en-US)Ci6tk

On Saturday the underclasses of cadets are released for summer furlough and the seniors return to campus for commencement exercises.

Blood Drives - 7 K H \$ P H U L F D Q 5 H G cooperation with the Department of Cadet Activities, works closely with the community in coordinating blood drives. These blood drives are held in Buyer Auditorium monthly during the academic year. Competitions for donating the most blood are held amongst the cadet companies and between cross town college rivals.

7KH &LWDGHO)LQH \$UWV 3UR LQFHSWLRQ LQ WKH)LQH \$UWV with an introduction to cultural pursuits by presenting a ZLGH YDULHW\ RI SURJUDPV 7KLUC

The college years are exciting times of growth and challenge in all areas of life, including faith. All people put faith in something: religion, personal convictions, philosophical ideology, themselves, etc. The primary purpose of the Chaplaincy is to protect and enable the free exercise of religion for the entire campus community while ensuring all members are empowered and cared for on their faith journey. The Chaplain, as the Director RI 5 HOLJLRXV \$FWLYLWLHV DQG

The Gospel Choir, Catholic Choir, Worship Team, and Cadet Chorale provide opportunities for students WR VKDUH WKHLU PXVLFDO JLIWV The groups are ambassadors for the college, singing in Summerall Chapel, local churches, at civic functions, and occasionally on tours. They also participate in the widely acclaimed Christmas Candlelight Service. Choir directors and the campus organist provide professional training, direction, and musical accompaniment for these superb musical groups.

Three Christian congregations provide on-campus services: Protestant (Sunday at 0900), Catholic (Sunday at 1700,), and Anglican (Monday at 1830). In addition to these services, various faith groups meet on Monday and Thursday evenings at 1830 for worship, religious instruction, meditation, and fellowship. Typically, denominational faith group meetings are held each Monday evening and para-church groups meet each Thursday evening. While attending chapel and campus religious activities is optional, all cadets are encouraged to explore their faith as a part of their personal growth and development.3 O H D V H Q R W H W K D W 0 R Q G I

&DPSXV)DLWK *URXSV LQFOXGH

African Methodist Episcopal

Anglican

Baptist Collegiate Ministry Catholic

&KDUOHVWRQ:HVOH\)RXQGDWLR

Catholic Campus Ministry

Episcopal

Jewish Student Union (Hillel)

Latter-Day Saints

Lutheran Student Movement (ELCA)

Muslim Student Association

2 U W K R G R [& K U L V W L D Q) H O O R Z V K Presbyterian Student Association (PCUSA)

5HIRUPHG &DPSXV)HOORZVKLS

,QWHUGHQRPLQDWLRQDO *URXSV L

Campus Outreach

)HOORZVKLS RI &KULVWLDQ \$WKC

The Navigators

9\$/25 &DPSXV &UXVDGH IRU &KU

& z $\} \sim \bullet 3 \check{Z} \{ ..., | z \bullet, \hat{z} \in CE$

The Brigadier --TheBrigadier, the online newspaper of the Corps of Cadets, reports on activities and events DW 7KH &LWDGHO)HDWXUHV VSR satire make this paper interesting not only to cadets but to parents and alumni as well.

The Gold Star Journal - The Student Scholarly Journal of The Corps of Cadets and The Citadel Graduate College- promotes academic excellence at The Citadel through the publication of cross-disciplinary, QRQ;FWLRQ SDSHUV 6HOHFWHG Z writing, research skills, and critical thinking. Any student PD\ VXEPLW QRQ;FWLRQ SDSHUV WR WKH MRXUQDO DQG RU VHUYH HLJKW SXEOLVKHG ZRUNV ZKLFK GHPRQVWUDWH TXDOLW\ ZULWLQJ issue in 1997, the journal has been published for Corps Day distribution.

The Guidon -- The Guidon is published annually as D VRXUFH RILQIRUPDWLRQ WR)RX

The Honor Manual --The Honor Manual explains the Cadet Honor System, its policies, trial procedures, appeal procedures, and all details necessary for cadets to H u H F W L Y H Othe Difates Hotor Code.

The Shako-- The Shako, the literary magazine of 7 K H & L W D G H O L V S X E O L V K H G R Q F I has been hailed as one of the best magazines of its type in the state. All cadets may submit poems, stories, articles, works of art, and book reviews for publication.

The Sphinx -- The Sphinx, the yearbook of The Citadel, is one of the major publications of the Corps of CadetsThe Sphinx, which gives a picture of the activities RIWKH & RUSV IDFXOW\DQGVWDu who join the ranks of The Citadel's alumni.



XI. HONORS AND AWARDS

Excellence is recognized at The Citadel. Industrious FDGHWV ZKR SURYH WR EH RXWV endeavor - military, academic, athletic, or cultural - will ¿QG WKDW WKH\ DUH HOLJLEOH IF honors which are presented at various times of the year.

7KH %RDUG RI 9LVLWRUV 7URSK\

7 K H 0 L O W R Q \$ 3 H DsUp@selWed @oH \$ Z the cadet company achieving the highest freshman grade point average for the previous fall and spring terms. It is presented by the Provost.

7 K H $\,$ 0 X U U D \ ' $\,$ % R Q Q R L W W $\,$ \$ Z D U the cadet company that achieves the highest freshman retention rate for the previous fall and spring terms. It is presented by the Commandant of Cadets.



XII. REQUIRED FOURTH CLASS . 1 2 : / (' * (

OHPEHUV RI WKH) RXUWK & ODVV ZL GH; QLWLRQV DQG & LWDGHO LQIRUP \HDU 7KH WUDFNLQJ ORJ IRU UHFF index at the end of the Guidon. The required knowledge is:

:KDW DUH 7KH &LWDGHO¶V &RUH 9D0 Sir/Ma'am, The Citadel's Core Values are Honor, Duty, and 5HVSHFW

: KDW LV WKH PLVVLRQ RI 7KH & LWD of Sir/Ma'am, the mission of The Citadel is to educate and developed cadets to become principled leaders in all walks of life by instilling the core values of The Citadel in a disciplined and intellectually challenging environment.

:KDW LV WKH &DGHW &UHHG"

Sir /Ma'am, the Cadet Creed is as follows. "I will always UHPHPEHU WKDW, DP SDUW RI VR something that extends into the past, present, and future. acknowledge the debt that I owe to those who came beforme and who left me with an institution, corps, and reputation of excellence. I pledge that I will conduct myself to honor, safeguard, and cherish that which has been entrusted to me a always will bring credit to The Citadel. I will commit myself to

: K D W L V 7 K H & L W D G H O \P V + R Q R U & F Sir/Ma'am, The Citadel's Honor Code is a cadet does not lie, cheat, or steal, nor tolerate those who do.

:KDW LV 7KH &LWDGHO \$OPD 0DWHI Sir/Ma'am, The Citadel's Alma Mater is as follows: Oh, Citadel, we sing thy fame) RU DOO WKH ZRUOG WR KHDU And in the paths our fathers showed us)ROORZ ZLWKRXW IHDU Peace and Honor, God and Country, :H ZLOO ¿JKW IRU WKHH Oh, Citadel, we praise thee now And in Eternity. Oh, Citadel, though strife surrounds us, We will ever be)XOO FRQVFLRXV RI WKH EHQH¿WV That we derive from thee. Stand forever, yielding never To the tyrant's Hell We'll never cease our struggles for Our mighty Citadel.

Cadets stand at the position of attention when the Alma Mater is being sung

: K D W L V \ R X U & K D L Q R I & R P P D Q G " Sir/Ma'am, my Chain of Command is as follows:

Team Leader –
Squad Sergeant –
Platoon Sergeant –
Platoon Leader –
)LUVW 6HUJHDQW ± BBBBBBBBBB
&2 ([HFXWLYH 2vFHU ± BBBBBBBBB
Company Commander –
Battalion Commander –
5HJLPHQWDO &RPPDQGHU ± BBBBB
Company TAC –

$7 \cdot (\hat{Z} \in \hat{Z} \cdot \hat{Z} \cdot 7 \cdot 7 \cdot 5 \cdot CE \cdot 2 \cdot \&z\} (\sim 3)$

: KDW LV 7KH &LWDGHO 0DVFRW"
Sir/Ma'am, The Citadel mascot:
I come from a long line of Generals and Boos
I eat knobs and Paladins and kangaroos
If you're scared of my bark, don't mess with my bite
) RU 7KH &LWDGHO EOXH ,¶OO GR Z
3HDFH DQG KRQRU *RG DQG FRXQV
I'm The Citadel bulldog. It's a great day to be me

: KHQ ZDV 7KH &LWDGHO HVWDEOLV Sir/Ma'am, The Citadel was established on 20 Dec 1842.

: KHQ GLG 7KH & LWDGHO PRYH WR L Sir/Ma'am, The Citadel moved to its current location on 21 Oct 1922.

:KDW LV 7KH &LWDGHO"

Sir/Ma'am, The Citadel is an institution of higher learning to mold our minds, morals, and bodies so that ZHPD\EH¿WRVFHUVDQGEHWWHUMore than that, however, it is a fortress of duty, a sentinel of responsibility, a bastion of antiquity, a towering bulwark of rigid discipline, instilling within us high ideals, honor, uprightness, loyalty, patriotism, obedience, initiative, leadership, professional knowledge, and pride in achievement.

1 D P H W K H E D W W O H V W U H D P H U V F D G H W V G X U L Q J W K H & L Y L O : D U " Sir/Ma'am, the 8 battle streamers earned by Citadel cadets during the Civil War are as follows:

Star of the West – January 9, 1861
Wappoo Cut – November 1861
James Island – June 1862
Charleston and vicinity – July to October 1863
James Island – June 1864
7 X O L ¿ Q Q \ ± 'H F H P E H U
- D P H V , V O D Q G ± 'H F H P E H U
WR
Williamston – May 1, 1865

: KDW LV WKH 3KRQHWLF \$OSKDEHW Sir/Ma'am, the Phonetic Alphabet is as follows:

Alpha Juliet Sierra %UDYR . L O R 7DQJR Charlie Lima Uniform Delta Mike Victor Echo November Whiskey) R [W U R W 2 V F D U : UD\ Yankee Golf Papa Hotel Quebec Zulu .QGLD 5 R P H R

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7KH) RXUWK & ODVV V\VWHP LV the "prepare" stage in The Citadel's four year leader development model. It is more than merely a rite of passage. It is a purposeful program designed to teach followership, instill discipline, transition cadet recruits into the corps, and build self-awareness. The system PDNHV GHOLEHUDWH XVH RI DUWI WKH WUDLQLQJ SURFHVV DQG \RX FKDOOHQJLQJ GHPDQGLQJ DQG WKH VWDu DQG IDFXOW\ DQG \RXL are dedicated to your success and take seriously their individual and collective responsibilities to help you achieve your goals. This section of Guidon helps you to better understand and place in context the objectives of WKH) RXUWK & ODVV V \ V W H P DQG S help you negotiate some of the tasks that may be new experiences for you.



3DUW , 7KH 2EMHFWLYH)RXUWK &ODVV 6\VWHP

7KH %OXH %RRN OLVWV WKH REN &ODVV V\VWHP DV

-To provide new cadets with an understanding of 7 KH & LWDGHO¶V FRUH YDOXHV RI +

-To teach new cadets the regulations, customs and traditions of The Citadel

-To remove wealth and former station as factors in the development of new cadets.

-To instill in new cadets a sense of humility and V H O À H V V V X E R U G L Q D W L R Q

-To develop personal character and create a foundation for honorable and ethical decision-making.

-To instill new cadets with self-discipline.

-To physically challenge new cadets and establish a foundation of understanding the necessity of physical λ W Q H V V I R U O L I H

-To instruct new cadets in time management.

-To prepare new cadets for academic achievement.

-To inculcate class cohesion in support of The Citadel Mission and the development of Principled Leaders.

These objectives are trained by a combination of VSHFL; FDOO\GHVLJQHGHYHQWVD)RXUWK &ODVVH[SHULHQFH 7RKH and prepare to accomplish these objectives, each objective is discussed in some detail:

RI WKH VSHFL; F UHJXODWLRQV mastering their entirety by independent study.

E

"Customs" do not have the authoritative or prescriptive characteristics of regulations, but they do represent the usual way of acting in given circumstances in a particular society. A military society such as The Citadel has numerous "customs and courtesies" that contribute to good order and discipline as well as add interest, pleasure, and graciousness to life. As a knob you will participate in many customs such as remaining standing as a class to cheer on the team at football games.

"Traditions" are customary patterns of thought, DFWLRQ RUEHKDYLRUKHOGE\ people that help connect one generation to another. They are usually passed by word of mouth rather than written instruction. The Citadel has its own collective traditions, and individual companies also have their own unit traditions. At The Citadel level, for example, there is a Thanksgiving tradition of a celebratory meal in the Mess Hall, and as knobs, you will contribute to that tradition by making hats for upperclass cadets. At the company level, many individual companies have unique mottos that are a part of their unit tradition.

Customs and traditions are subordinate to and can QHYHU FRQÀLFW ZLWK UHJXODWLF are routinely reviewed by the Commandant to ensure consistency with Citadel values. Unfortunately, some cadets occasionally attempt to excuse or justify their deviations from Citadel values and regulations by misidentifying them as customs or traditions. As a NQRE \RX PD\ $\citin{orange}{c}$ QG \RXUVHOI GHOL placed in such situations. You should know that there

are no customs or traditions at The Citadel that do not align with our values and regulations, and knobs, like all cadets, are responsible for using proper judgment in DOO FLUFXPVWDQFHV 7KH NQRE judgment, Sir or Ma'am" is a tactful way of signaling that you perceive a lack of alignment between an upperclassman's instructions and your understanding of The Citadel's values and regulations.

7R UHPRYH ZHDOWK DQG IRUPHU WKH GHYHORSPHQW RI QHZ FDGHW

Cadetsat The Citadel operate in a standards-based environment in which natural and logical FRQVHTXHQFHV DUH JHQHUDWHG E and punishments are governed by "rule of law," rather WKDQ WKH ¿FNOH DQG FDSULFLR> There can be no appeal to favoritism or privilege in such a system. Additionally, the routine SDOO"RI"WKLP"LQ"DUWHU"IRI"WK iti

7R LQVWLOO LQ QHZ FDGHWV D VHOÀHVV VXERUGLQDWLRQ

While The Citadel is in the business of developing leaders, it also recognizes that even leaders have someone that they report to, receive guidance from, and obey the orders of. The Citadel also recognizes that to be a good leader, you must be able to empathize with your subordinates. Therefore The Citadel's leadership development model begins by teaching cadets how to EHJRRGIROORZHUV DQGLWV)RFDGHWVXQGHUVWDQGWKHVHQVI subordination that characterizes a good follower.

/LNH DOO IROORZHUV)RXUWK & in all ways to be "easy to lead." This means respecting authority, complying with regulations and standards, JLYLQJ PD[LPXP HuRUW EHLQJ RS new ideas, and being active participants in the learning process. It also means putting aside one's own opinion or preferences and willingly adopting the leader's agenda and her decisions as if they were your own. Such an DWWLWXGH PD\DW;UVW VHHP XQZLWK\RXU SUHYLRXV KDELWV 7K designed to disengage you from this self-centered attitude and begin you on a path of leadership as service to others.

7R GHYHORS SHUVRQDO FKDUDIRXQGDWLRQ IRU KRQRUDEOH DCPDNIQ.I

Characteris the complex of mental and ethical dispositions that mark and often individualize a person.
7 K H) R X U W K & O D V V V V W H P X V H V W K H F R P S H W L Q J G H P D Q G V I R U W I resources that help a knob become aware of and develop his or her character.

117

A major part of this development with come from learning to live by the letter and spirit of the Honor Code. You will be formally instructed on the Honor Code in a variety of forums including the Principled Leadership 6 N L O O V 3/6 W U D L Q L Q J D Q G W K H information go to https://www.citadel.edu/commandant/operations-and-training/.

During Challenge Week you will also be provided DQRULHQWDWLRQWRWKHKRVWR activities available to all cadets. Additional information LVDYDLODEOHDWWKHZHEVLWHRhttps://www.citadel.edu/chapel/

7R LQVWLOO QHZ FDGHWV ZLWK

Self-disciplines the ability to regulate, manage, and hold accountable oneself throughout the process of achieving one's vision, values, and mission. In spite of all the attention they get from upperclass cadets, knobs remain responsible for developing in themselves the discipline necessary to succeed at The Citadel. DUWL; FLDO VWUHVV RI WKH) RXUW accelerate this process, but it is not designed to sustain it. 7KURXJKRXW WKH FRXUVH RI should rely progressively less on externally-motivated discipline and more on the internally motivated kind. They should develop the disciplined habits of duty, prioritization, obedience, time management, problemsolving, decision-making, and consistency that achieve 2QO\ E\ WKLV WUDQVLW UHVXOWV Pat Conroy (Citadel, 1967) calls the "immortal epigram" that "discipline is the training that makes punishment unnecessary."

At the heartof self-discipline is the ability to subordinate an impulse to a value. As knobs embark on their Citadel experience, they are encouraged to follow Stephen Covey's proscription to "begin with the end in mind" by writing a personal mission statement that focuses on what you want to be and what you want to do, and on the values or principles upon which being and doing are based. This mission statement then becomes the criterion by which you measure everything else in your life. Whenever you discover an inconsistency between your mission statement and your actions, it is self-discipline that restores alignment.

During your counselingsessions with your TAC, you will articulate your near-, mid-, and long-term goals. This exercise will help you decide where you want to go and a plan to get there. Self-discipline will help you follow that plan.

7R SK\VLFDOO\ FKDOOHQJH QHZ | IRXQGDWLRQ RI XQGHUVWDQGLQJ \ ¿WQHVV IRU OLIH

\$ O ED G H W V S D U W L F L S D W H L Q Training (PT) every Monday and Thursday morning. These sessions vary but typically include a combination of warm up exercises, movement drills, calisthenics, cardiovascular training, strength training running, and organized athletics. All cadets also take a Cadet Physical) L W Q H V V 7 H V W & 3) 7 H D F K V H P H V release push-ups, plank, and a 1.5 mile run. Cadets must also comply with height and weight standards and W D N H W Z R 5 H T X L U H G 3 K \ V L F D O (G) courses.

All cadets can participate in NCAA, club, and intramural sports. Some intramurals are open to all cadets, some are exclusively for men, some are exclusively for women, some are co-ed, and some are exclusively for NQREV ,QWUDPXUDOV SURPRWH E as comradery.

, Q DGGLWLRQ WR WKHVH SK\VL requirements and opportunities available to all cadets, knob year is especially physically challenging because of its rapid optempo and numerous duty requirements. You will be required to push your physical endurance beyond what you probably consider your present limits. This stress is intentional in order for you to realize your full potential and also develop resiliency. Each company KDV D & DGHW \$WKOHWLFV 2VFHU Z \RX ZLWK \RXU GHYHORSPHQW LQ \pillar.

The Blue Bookprovides provisions for knobs to be ordered by authorized individuals, under authorized FLUFXPVWDQFHVWRSHUIRUPDVH Semester and a set of 40 push-ups in the Spring Semester. You will not be required, nor are you authorized to SDUWDNHLQDQ\DGGLWLRQDONQ activities unless they have been submitted through the Company Commander to the TAC and approved by the Commandant.

WR EHFRPH PRUH HVFLHQW WR UX ahead, and to push yourself to go faster and do more. Prepare yourself.

There are several schedules posted on-line to help you understand your time obligations. The Academic Calendar is available at http://www.citadel.edu/root/aacalendar. This calendar notes such information as when semesters begin and end, holidays and furlough periods, the last day to drop classes, and exam periods. An annual calendar that includes Commandant Department events such as open and closed weekends, football games, parades, and inspections is available at http://www.citadel.edu/root/operations-and-training/training-schedules. Each of your classes will also have a syllabus WKDWLGHQWL; HVNH\GDWHVVXF

While The Citadel experience will place many demands on your time, you also have other obligations such as to your family and your friends. Do not forget DERXW WKH DQQLYHUVDULHV ELU events in the lives of those who are important people in your life. Add them to your master calendar or planner. You may not be able to participate in person in some of those events, but you will be able to mark them in other ways, even if only by a card, text, or phone call.

Having all your obligations on one document allows you to synchronize your scheduling. You will no doubt ¿QG VRPH ZHHNV RU GD\V EXVLHU have to plan ahead to accommodate them. You will also ¿QG VRPH SHULRGV WKDW DUH OH use them to absorb some of the spillover from the busier times

As previously noted, it is always helpful to "begin with the end in mind." In terms of time management, this is accomplished by the "backwards planning" technique. Begin with the date an event occurs and then work backwards to the present date to assign target completion dates for every interim step. So if a paper is due on a certain date, write that down on your calendar and then work backward to assign dates for when you ZDQW WR KDYH DIULHQG SURRIUHI the bibliography, write your introductory paragraph, go to the library to do your research, write your thesis, meet with your professor to discuss your topic selection, etc. Backwards planning also incorporates the technique of breaking a big task up into manageable pieces that will DOVR KHOS\RX DFFRPSOLVK FRPSO appear overwhelming.

You will seldom be given large swaths of time to focus on a single activity. Instead you will have to learn

need. You should not organize your time in a way that routinely prevents you from getting at least six hours of sleep each night.

7R SUHSDUH QHZ FDGHWV IRU DF DFKLHYHPHQW

. QREV DUH SUHVHQWHG ZLWK D pillar duties. It may be tempting to concentrate on these matters of immediate consequence at the expense of longer-term academic goals. Do not fall victim to this short-sightedness. The military pillar is designed to complement, not compete with, the academic pillar. The skills that contribute to success in the military pillar such as attention to detail, strong work ethic, and procedural compliance are directly transferrable to academic success. Maintain a proper balance between military and academic responsibilities. Both duties must be accomplished, and you will have to make conscious decisions about how to allocate the resources you have available, especially time. As you develop this capability, always reminder that academic success is non-negotiable.

You obviously were a successful high school student or else you would not be here. However, you should XQGHUVWDQGWKDWFROOHJHLV and what made you successful in high school might not EHVXvFLHQWLQFROOHJH*HQH school you were regularly told what to do and corrected if your behavior did not conform to those instructions. In college you, will be expected to take much more individual responsibility for your actions and you will

experience more serious consequences. The Altshuler Learning Enhancement Center at Southern Methodist University has developed a detailed comparison of high school and college that may help you better understand the transition. It is available at http://www.smu.edu/Provost/ALEC/NeatStuffforNewStudents/+RZ,V&ROOHJH'LuHUHQWIURP+LJK6 college's additional emphasis on student responsibility, The Citadel prides itself on making available all the resources you will need to be academically successful.

Evening Study Period (ESP) begins at 1950 each school night and is a time designated to provide conditions conducive to studying. Quiet is maintained, no meetings or other duties are scheduled, and no upperclass other than those involved in academic tutoring will visit your room. You are required to be in your room, the library, or another approved study area during ESP. While The Citadel can create these conditions to help you, it is up WR \RX WR XVH WKHP HuHFWLYHO\ is a study period. It is not a shine period, social period, RU VODFN Ru SHULRG , W L V 2. take a ten minute study break to prepare your uniform for the next day or call home, and then get back to studying, but if you do not discipline yourself to use ESP for its intended purpose, you will probably soon fall behind.

You have a wide academic support network available to you. Each company has a Cadet Academic $2 \vee F H U Z K R Z L O O P R Q L W R U \setminus R X U D F$ connect you with additional resources. He or she should E H \ R X U \ \ \ U \ V W V W R S D W W K H \ \ \ \ U \ V W Do not wait until the situation worsens. Your Academic $2 \vee F H U F D Q D Q V Z H U P D Q \setminus R I \setminus R X T$ academic pillar, but he or she can also refer you to other resources. Each company and battalion maintains a list

of cadet tutors who are available to you. There are also cadets who have the same major as you in your company who will be willing to help you less formally. You will have to maintain the appropriate military bearing, but

There is an old adage that "No one makes it through The Citadel alone." Your classmates are your teammates and together you will motivate, encourage, assist, and support each other. You will balance out each other's strengths and weaknesses, and work together to succeed. You will discover the "law of the niche" and with it that evervone can contribute. You will also discover the "law of the weakest link" and with it that the team has a vested interest in helping each of its members. Inevitably there ZLOO EH WKRVH DPRQJ \RX ZKR pace. In those cases, "insulate, don't isolate." Treat that team member with dignity. Help him develop. Help KHU ¿QG KHŬ QLFKH)ROORZ ODI to compare yourself with others, "for always there will be greater and lesser persons than yourself." Square yourself away so you can lead by example and then look DURXQG \RX DQG ¿QG VRPHRQH WR will come soon when the roles will be reversed.

Part II: Practical Advice

You are no longer a civilian. Certain answers such as "yeah" and "ok" will no longer be part of your YRFDEXODU\ 7KH ¿YH ³NQRE DQV ma'am," "No, sir/ma'am," "No excuse, sir/ma'am," 35HTXHVW EHWWHU MXGJHPHQW vermission to make a statement, sir/ma'am." In all communication, you must refer to an upper-class cadet as "Mister . . ." or "Ms . . ."

When you receive an order, carry it out to the best of your ability. Arguments are never appropriate. You are expected to obey anlegal order by an upper-class cadet.

- 3. Maintain proper posture and take pride in your appearance and bearing. If you should forget to stand HUHFW \RXZLOOVRRQEHUHPL only represent yourself, but also your company and the Corps.
- 4. The life of a cadet is far removed from your IRUPHU ZD\ RI OLYLQJ \$ 3 ORQH ZR to survive within the Corps. Your classmates are your only companions, since fraternization with upper-class FDGHWV LV SURKLELWHG 6 WDUW F with your classmates. However, never be afraid to ask DQ XSSHU FODVV FDGHW D TXHVWLDQG \RX ZLOO ¿QG WKHP UHDG\ DWhen you are allowed to leave campus, it is best to go in a group so that no one will feel left out. Your classmates will be your friends for life.

You should always hold the highest esteem for WKH FDGHW XQLIRUP)RU PDQ\\H recognition and respect. Never injure that respect by DFWLQJLQ D PDQQHU WKDW ZLOO

&RPPRQ &DGHW :RUGV

Blue Book: The book containing the cadet regulations

- %7 % D W W D O L R Q 7 U D Q V I H U A reassign battalion, usually for disciplinary reasons
- & \$ 6 & D G H W \$ F F R X Q W D E L O L W \ 6 \ V V platform used to manage many cadet administrative actions
- &RQ FRQ;QHPHQW An hour long punishmer VHUYHG LQ D VSHFL;HG ORFDWLRC
- & RUSV \CadeDadeletes participating in NCAA sports
- $\&\,7\,0$ $\&\,L\,W\,D\,G\,H\,O$ $7\,U\,D\,\&\,Q;LYQHJ$ VoWR 16:5H CS U R designed to achieve results and develop people
- Division: \$ ARRU RU OHYHO RI WKH ED
- (5: ([SODQDWLRQ 5HTXLUHG LQ :U opportunity to respond to an accusation of a regulations violation
- (63 (YHQLQJ 6WXG\ 3HULRG A desig conditions conducive to studying held every school night
-) X U O R X J K A period of leave for the entire corps
- X Q L R U 6 Z R U G \$ U F K A Citadel drill team conselected juniors
 - . Q R E A freshman cadet

Letter: The designation of each cadet company painted on the stairwell and worn on the uniform

05, 0RUQLQJ 5RRP, QVSHFWLRQ school day in which rooms must be arranged as described in the regulations

1 L J K W 2 & 2 v F H U L Q & K D U J H 7 K H V to monitor the barracks overnight

Old Corps: The mythical Citadel glory days of which each alumnus considers his or her class to be the last member

3DUDGH GHEXNPPHOGOO)LHOG

3/6 3ULQFLSOHG /HD AnH Hob W Hdon § 6NI period held most Tuesdays in which leader development training is conducted

Pull: 7R ZULWH D 3HUIRUPDQFH 5HSI violation

35 3 HUIRUPDQFH 5 HSRUW The cadet reports of suspected regulations violations are made

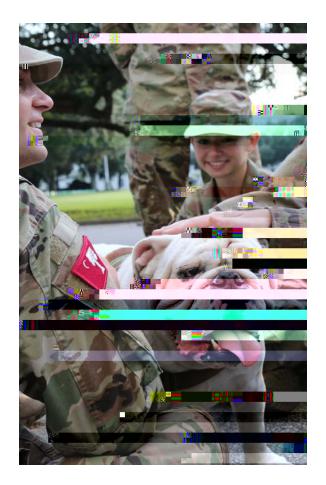
37 3K\VLFDO 7UDLQLQJ Periods of organexercise held twice a week

Rack: A cadet bed

Sally port: The arched passageway that provides an entry to the barracks

 $6.0\ , \qquad 6.D\ W\ X\ U\ G\ D\ \setminus \ 0\ R\ U\ Q\ L\ Q\ J \ \ ,\ Q\ V\ S\ H\ F\ W$ designated Saturdays in which rooms must be arranged as described in the regulations

Special orders: Orders assigning a cadet certain duties and relieving him or her from others





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